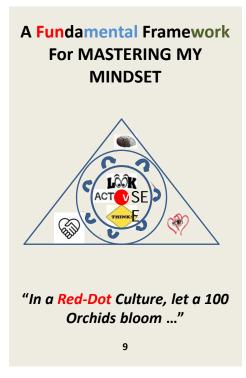
Adrian Teo
Consulting Principal
Adrian Teo Human Resources Consultants
(Established since 1984)



# A Quick Word about the *Tip*-Pad:





Integrative

Illustrative

**Iterative** 

Investigative

Theory Into Practice

Let's begin with a Light-hearted Moment ......



Are You Your Best Coach?

ACT V SE

Awareness - Knowledge - Wisdom

Data - Information

Awareness

Knowledge

Wisdom

**Understanding** 

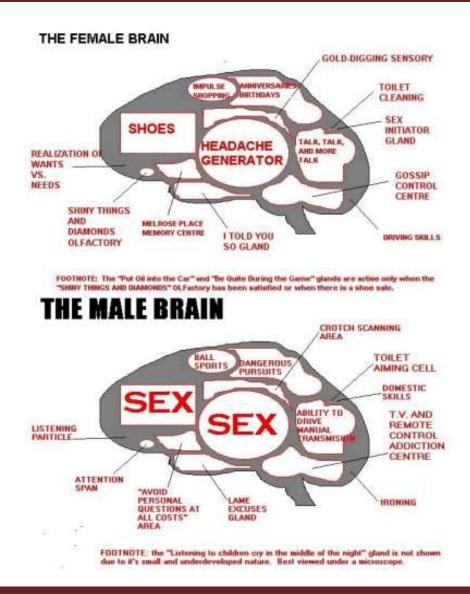
**Distinction** 



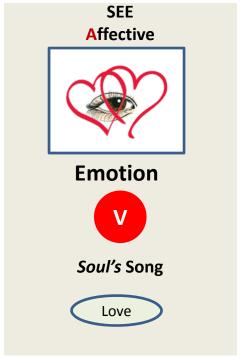








# The ABC Framework











HANDS

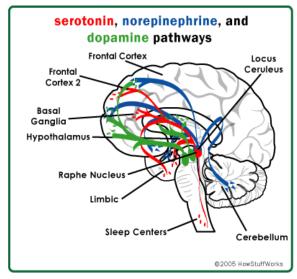
Significant Emotional Experience!



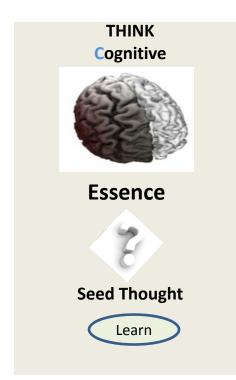
# Chemistry of Love

Dopamine Endorphins Oxytocine

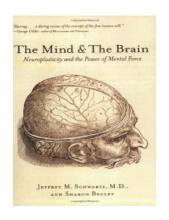


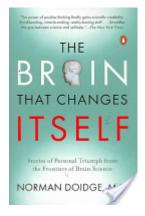


"Different chemistries are involved in learning and unlearning."



"What is mind? No matter. What is matter? Never mind." T. H. Key.

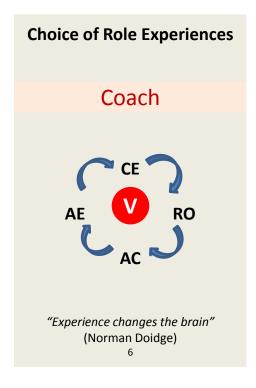




"A great many people think they are thinking when they are really rearranging their prejudices." (William James)







# **Work ROLE**

**Teacher** 

Trainer

**Facilitator** 

Coach

Mentor

**Counselor** 

Consultant

**Role Model** 

# **Social ROLE**

Son

**Brother** 

Cousin

**Nephew** 

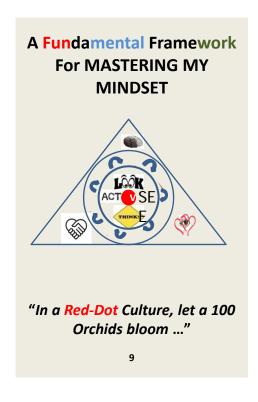
Uncle

Husband

**Father** 

Grandfather

Volunteer





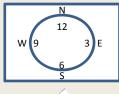


# **Performance**

# **Enjoyment**

"To guide a mind to think truly and wisely, to judge properly, reason correctly, is masterful work."

#### **Orientating Insight**



3

**Discovery Discipline** 

Roles

Leadership Challenge

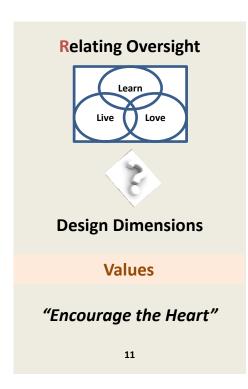
10

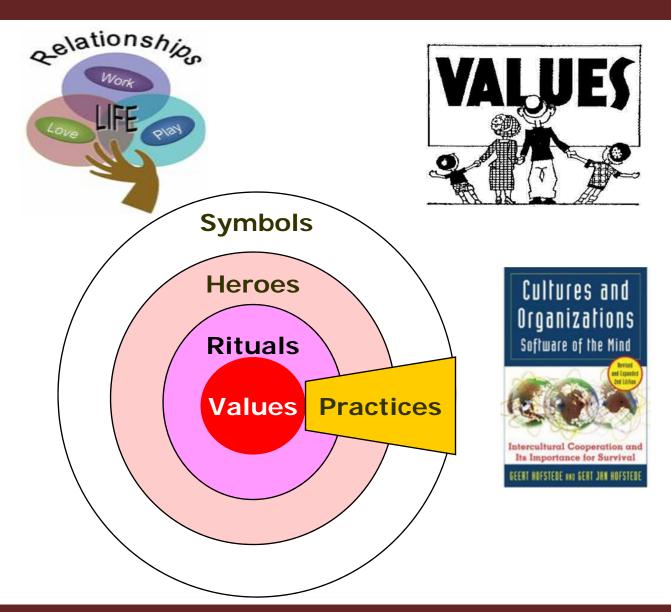


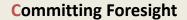
Clock



**Compass** 











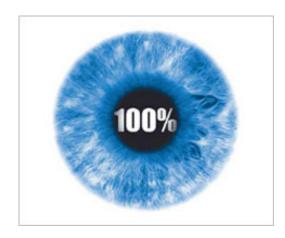
**Destiny Determination** 

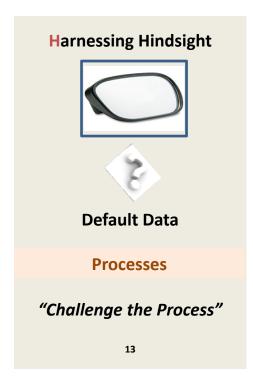
Goals

"Inspire a Shared Vision"

12

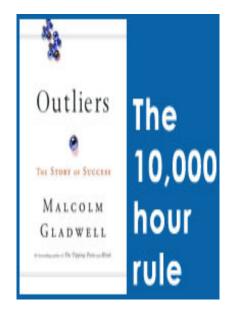


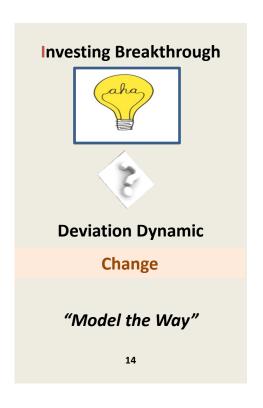


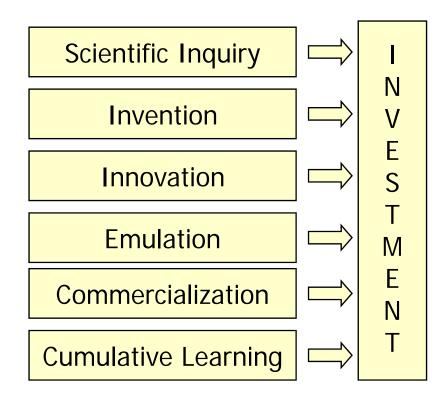


# "Old habits die hard"



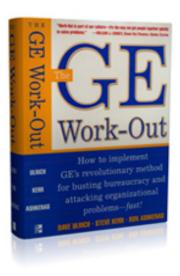




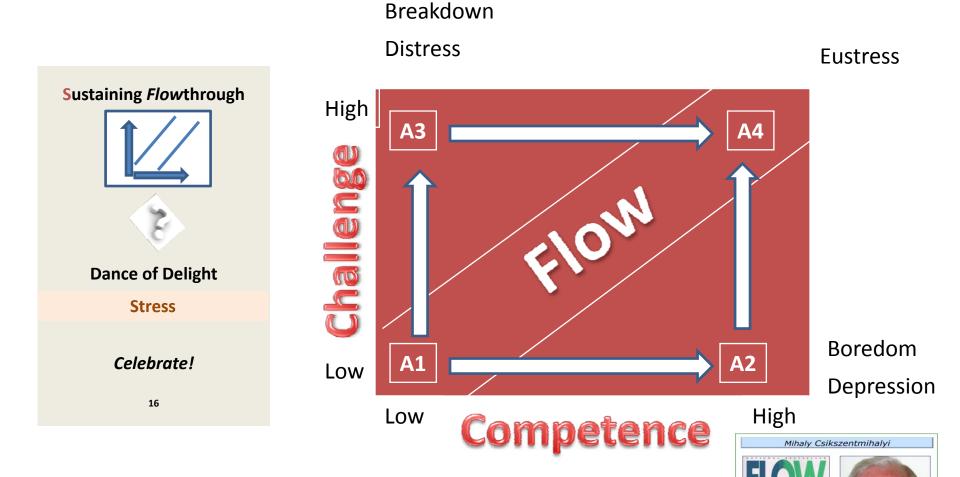


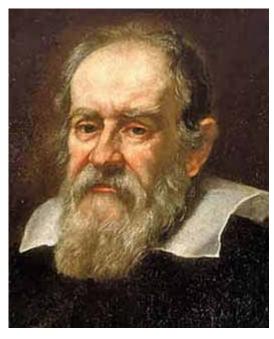






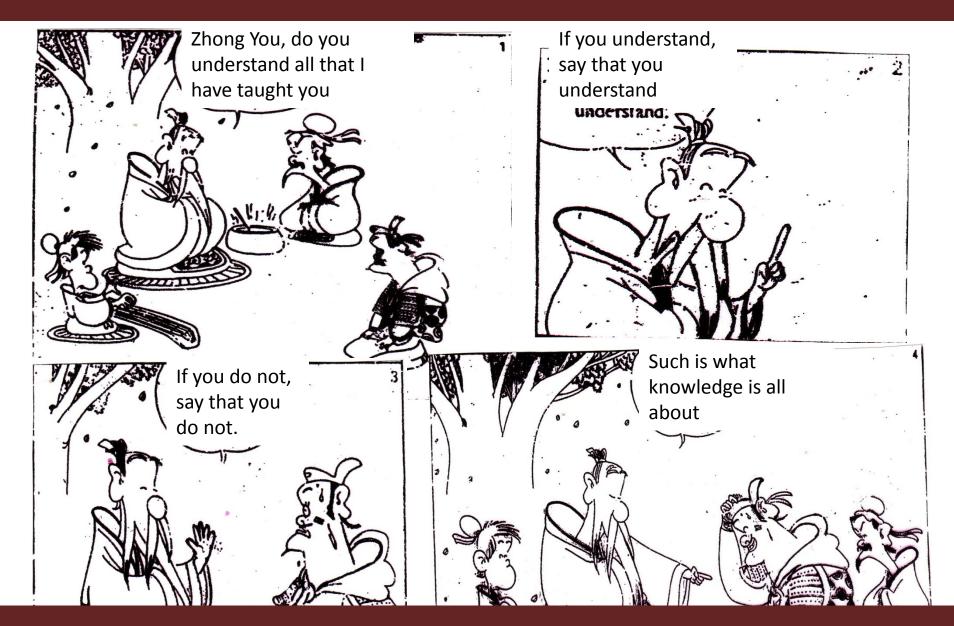
**Execution** 

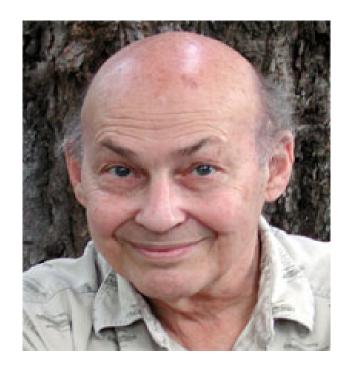




Galileo Galilee (Feb 15, 1564 - Jan 8, 1642)

"You cannot teach a man anything, you can only help him discover it within himself."





Marvin Minsky Father of Artificial Intelligence

Born: 9-Aug-1927

"You don't really understand something, unless you understand it in more than one way"

# **Through Story**

T.A.T.



M.O.T.S





Sufi Philosopher

"You only learn what you already know"



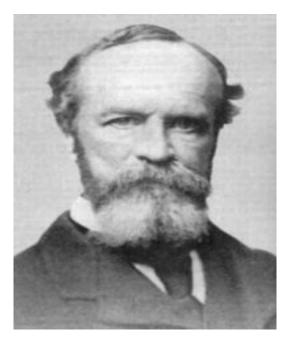
**Confucius (551 BC - 479 BC)** 

"By three methods we may learn wisdom: First, by reflection, which is noblest; Second, by imitation, which is easiest; and third by experience, which is the bitterest."





"Experience coupled with attention leads to physical changes in the structure and future functioning of the nervous system. This leaves us with a clear physiological fact ... moment by moment we choose and sculpt how our ever-changing minds will work, we choose who we will be the next moment in a very real sense, and these choices are left embossed in physical form on our material selves"



William James (January 11, 1842, New York – August 26,1910)

"Nature in her unfathomable designs has mixed us of clay and flame, of brain and mind, that the two things hang indubitably together and determine each other's being, but how or why, no mortal may ever know"

(A session led by Adrian Teo, Consulting Principal, Adrian Teo Human Resources Consultants, on 17<sup>th</sup> November 2011, 1100am to 1215pm as Marina Bay Sands, Singapore, as part of the ASTD-STADA ASAP Inaugural Conference)

How do you coach yourself? You use your "inner coach" - your brain. A fundamental framework for mastery was presented using the *look*, *see*, *think*, *act* process. Participants use the framework to gain an understanding and recognize the distinction between awareness, knowledge and wisdom. A *Tip-Pad* was handed out in the form of an A4 size paper folded into 8 segments making 16 pages front and back. The *theory to practice* pad is intended to be integrative, iterative, illustrative and investigative — a handy, low-tech, tool that enables the facilitator to pull together a variety of concepts into a practical whole. It is handy particular in outdoor experiential learning situations that attempt to integrate book theories. It is also a useful framework to capture insights from the tens of workshops that sn individual typically attends at a conference such as ASAP.

The *See*, *Think*, *Act* model conveniently combines the affective, cognitive, and the behaviourial – the heart, head and hands model that is particularly useful in self-leadership development. Stories and quotations were used to illustrate the model with participants enabling them to reflect on *kairos* (defining) moments of their life. The intent is to generate self discoveries ("ahas") and insights.

The heart is the seat of emotion, the strongest being **love**. The head reveals the essence of thought that is hard-wired in the brain which determines how we **learn**. The hands provide the experience that adds to the programming of the brain that then help us to **live** our life.

It is the head that needs work – that's where most learning starts. The session was told to explore *neuroplasticity* and recommended two texts for participants to read – Jeffrey Schwartz's *The Mind and the Brain* and Norman Doidge's *The Brain that Changes Itself*.

At the core of our being are our deeply-held values. We choose from a wide variety of role experiences in our life. Such role experiences — largely governed by our culture - shape our core values. It is not easy to determine the culture of a young nation like Singapore. Using the *Red-Dot* symbolism, the session infers that the Singapore culture results in the push to make a **choice** (heart) to develop the **competence** (hands) to meet any current and future **challenge** (head).

Within such a culture, an **ORCHIDS**\* framework was developed and utilised by the speaker for over two decades. The session did not have the time to get into details of the framework but a cursory reading of the flip side of the Tip-Pad would enable participants to see how the framework could be used, for example, to integrate the Kouzes & Posner *Leadership Challenge* model

\*Orientating Insight; Relating Oversight; Committing Foresight; Harnessing Hindsight; Investing Breakthrough; Dedicating Workthrough; and Sustaining Flowthrough.